Welcome and Introductions
Chair Becky Bergman welcomed the group and led introductions.

Review of Framework for Discussion
Facilitator Mary E. Morton presented a document to be used as a framework for discussion. This document outlines five areas of focus:

- Investing in Faculty
- Investing in Students
- Investing in Teaching/Learning Spaces
- Investing in Curriculum
- Investing in Lifelong Learning

Members were divided into small groups by topic area. Chair Becky Bergman outlined questions for small group discussion:

- Consider BIG ideas under each topic
- Are the ideas on the right track? What are we missing?
- Why is this idea important?
- How would we measure success?

Small Group Discussions
Members discussed four of the five focus areas. Continued discussion on the focus areas will occur at the next meeting of the task force.

Investing in Faculty
- Compensation
- Faculty development/innovation
- Technology replacement and renewal
- Emeritus faculty

Investing in Students
- Academic/Vocational advising
- Undergraduate summer research
- Graduate fellowship advisor and administrative support
- Scholarships
• Support fellowships for international travel
• Alumni mentoring

**Investing in Teaching/Learning Spaces**
• New academic building
• Nobel Hall
• Library
• Anderson renovation and expansion
• Lund expansion
• Fine Arts
• Learning/Living community residence hall renovations
• Continuing education space in the Twin Cities
• Community spaces on campus

**Investing in Lifelong Learning**
• Academic summer camps
• K-12 outreach
• Continuing education programs
• Alumni mentoring
• Using website/technology
• Vocational advising

**Next Steps**
Meeting #4 will begin with continued discussion of meeting #3 topics followed by conversation on the curriculum, understanding that authority over curricular issues resides with the faculty.